

A space shuttle is shown launching vertically against a clear blue sky. A large, bright orange and white plume of fire and smoke trails behind the shuttle, indicating a powerful ascent. The shuttle itself is white with orange external tank and solid rocket boosters.

The DevOps disaster

15 ways to fail at DevOps

Bert Jan Schrijver

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[@bjschrijver](https://twitter.com/bjschrijver)

Let's meet

Bert Jan Schrijver



Jpoint



OPENVALUE



POLITIE



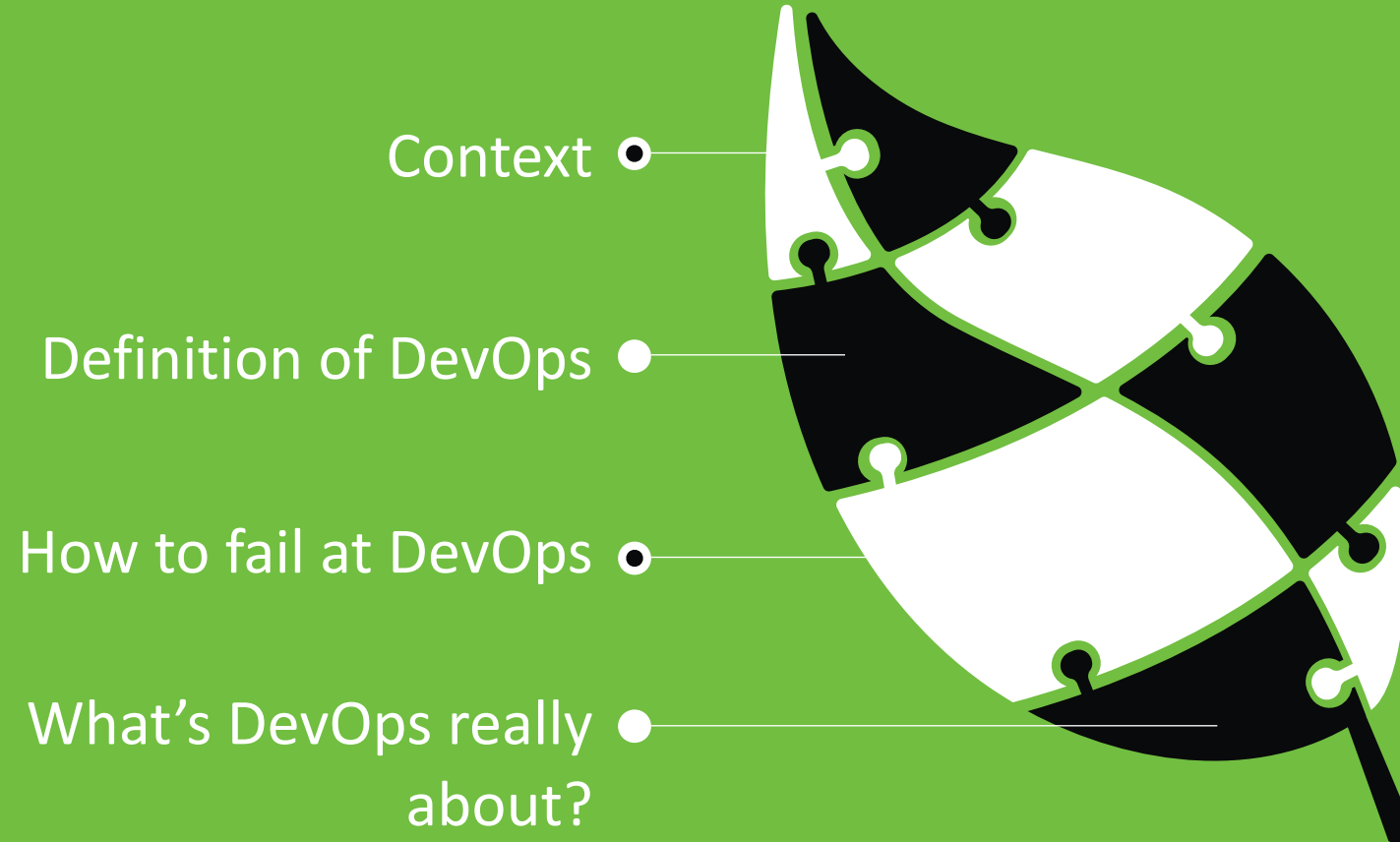
nl.
jug



@bjschrijver

So what 's next?

Outline



Definitions

Who's who in DevOps

Continuous Integration

Team members integrate their work frequently. Commits are verified by automated builds and tests.

Continuous Deployment

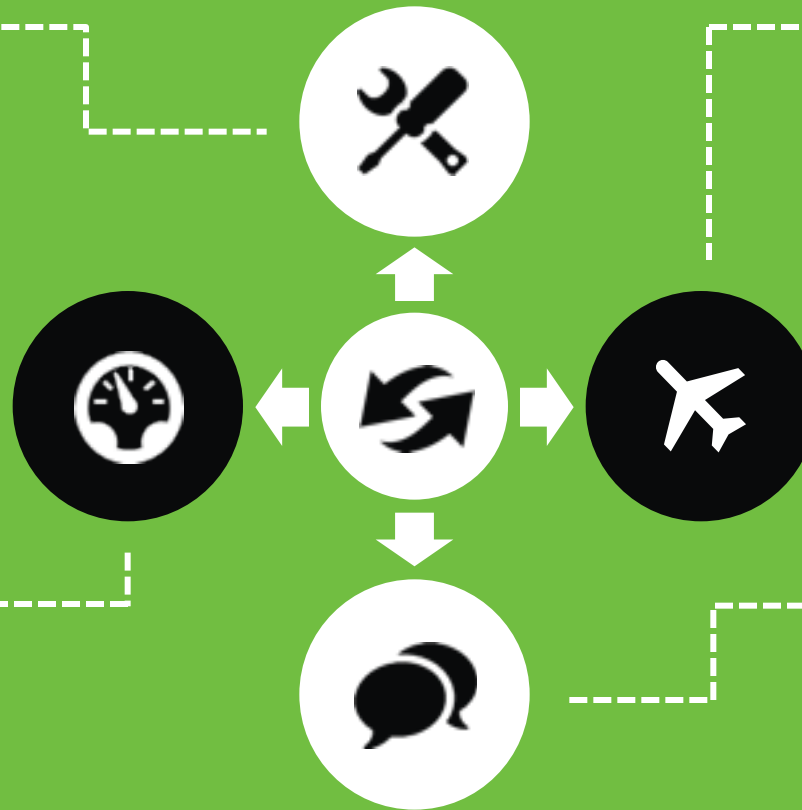
Every change goes through the build/test pipeline and automatically gets put into production.

Continuous Delivery

Building and testing software in such a way that the software can be released to production at any time.

DevOps

?!



"Ship early, ship often, sacrificing features, never quality" - Kyle Neath



YOU KEEP USING THAT WORD

I DO NOT THINK IT MEANS WHAT YOU THINK IT MEANS

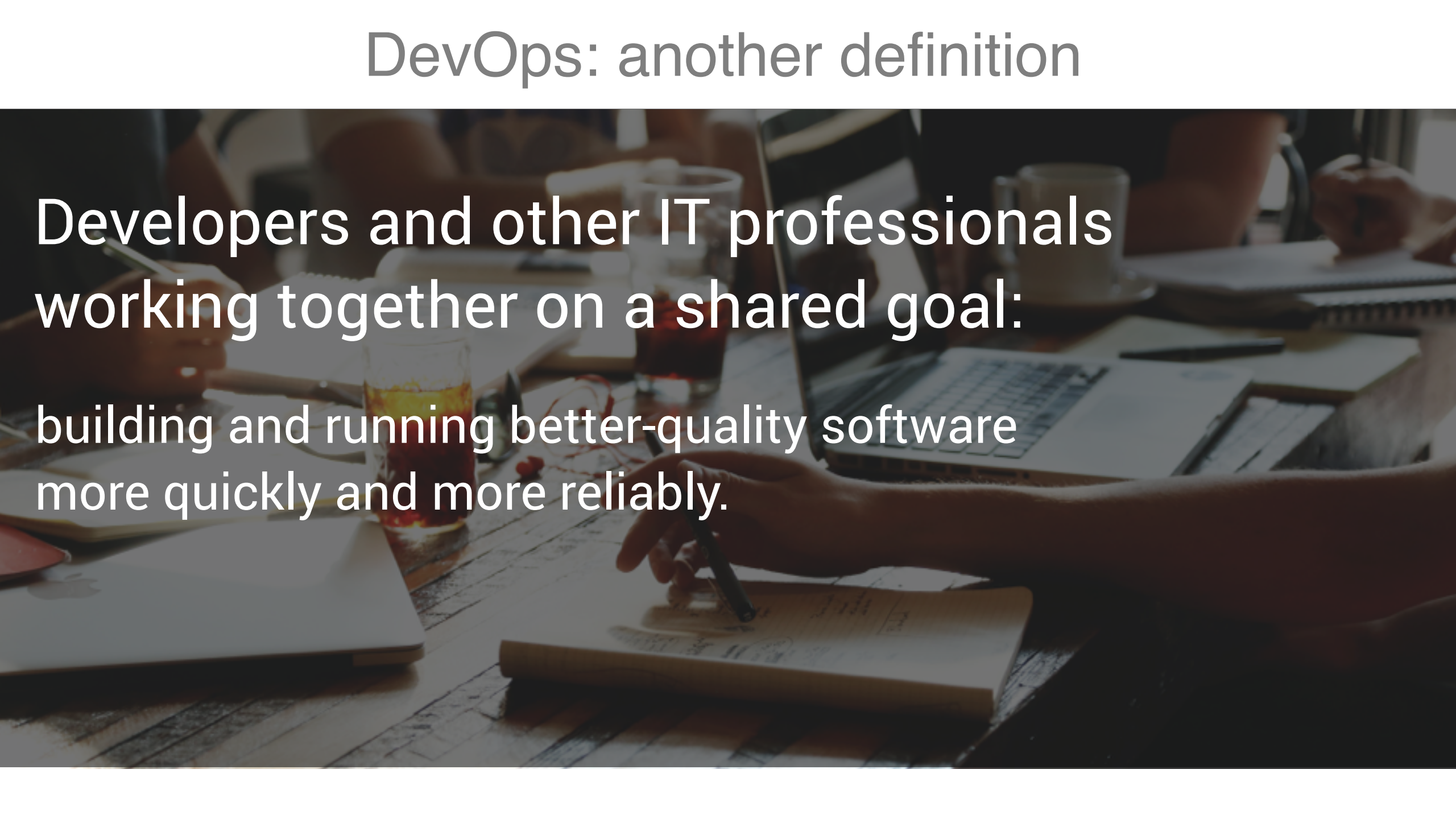
Source: <https://i.ytimg.com/vi/64BOxYpVZpU/maxresdefault.jpg>

DevOps: a definition

Development and operations engineers
being responsible together
for the entire lifecycle of a product.



DevOps: another definition



Developers and other IT professionals
working together on a shared goal:
building and running better-quality software
more quickly and more reliably.

Why DevOps?

DevOps makes your business move faster
as an enabler for Continuous Delivery, faster problem
resolution and focus on value instead of problems.



Why DevOps?

DevOps is not about doing something new.
It's about fixing a mistake from the past.





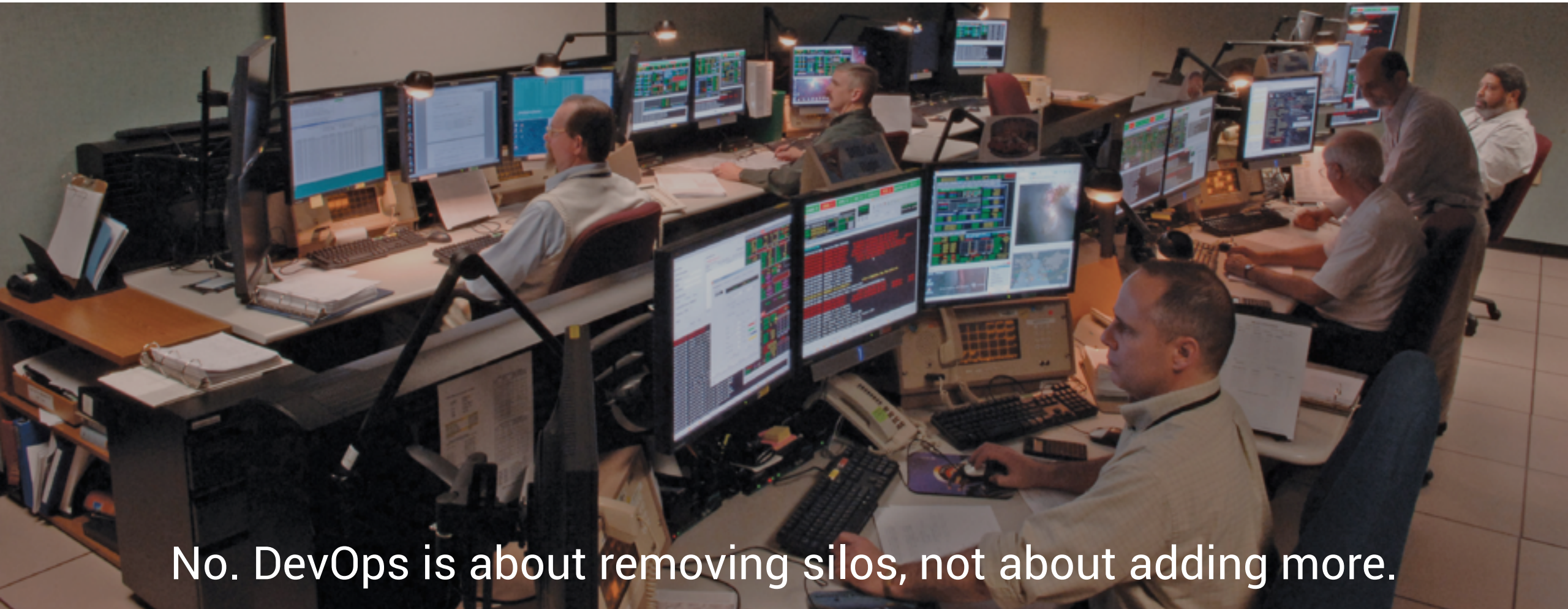
Ready for failure?

DevOps is the same thing as Continuous Delivery and Continuous Deployment



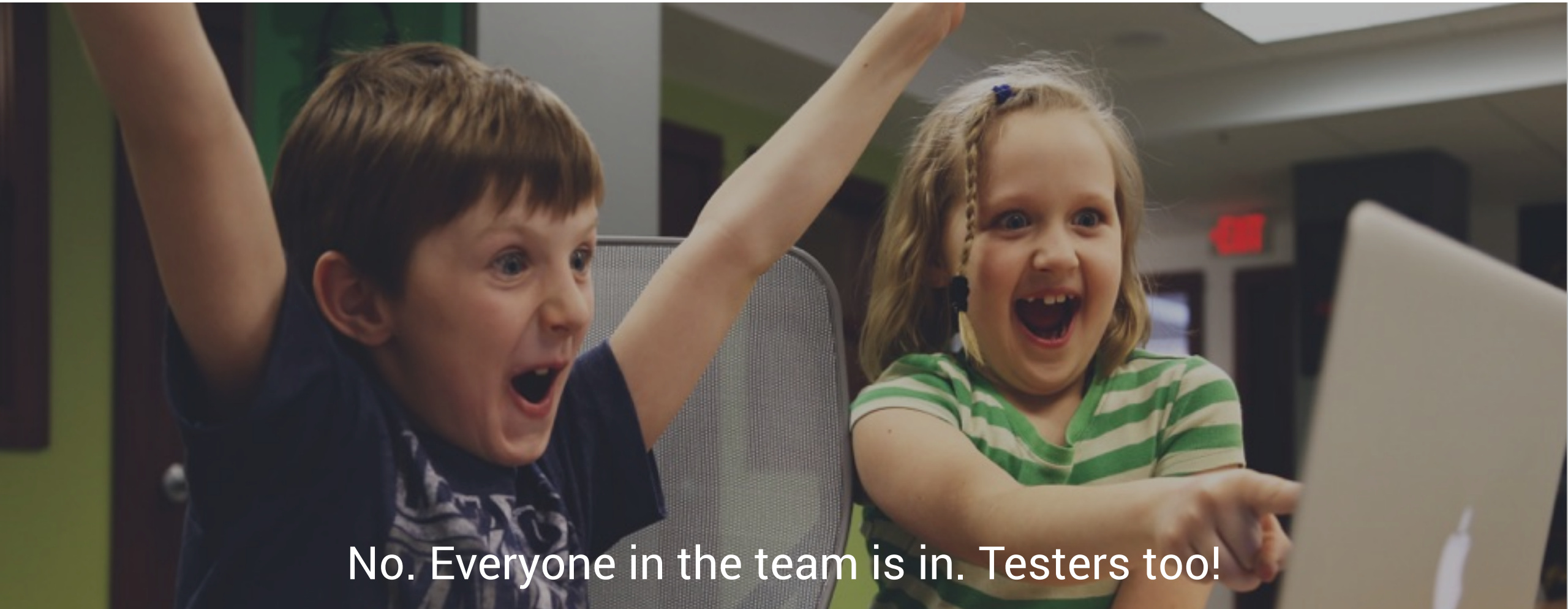
It's not. Go back a few slides.

You need a central 'DevOps team' that handles all ops stuff



No. DevOps is about removing silos, not about adding more.

DevOps is only for development and operations engineers



No. Everyone in the team is in. Testers too!

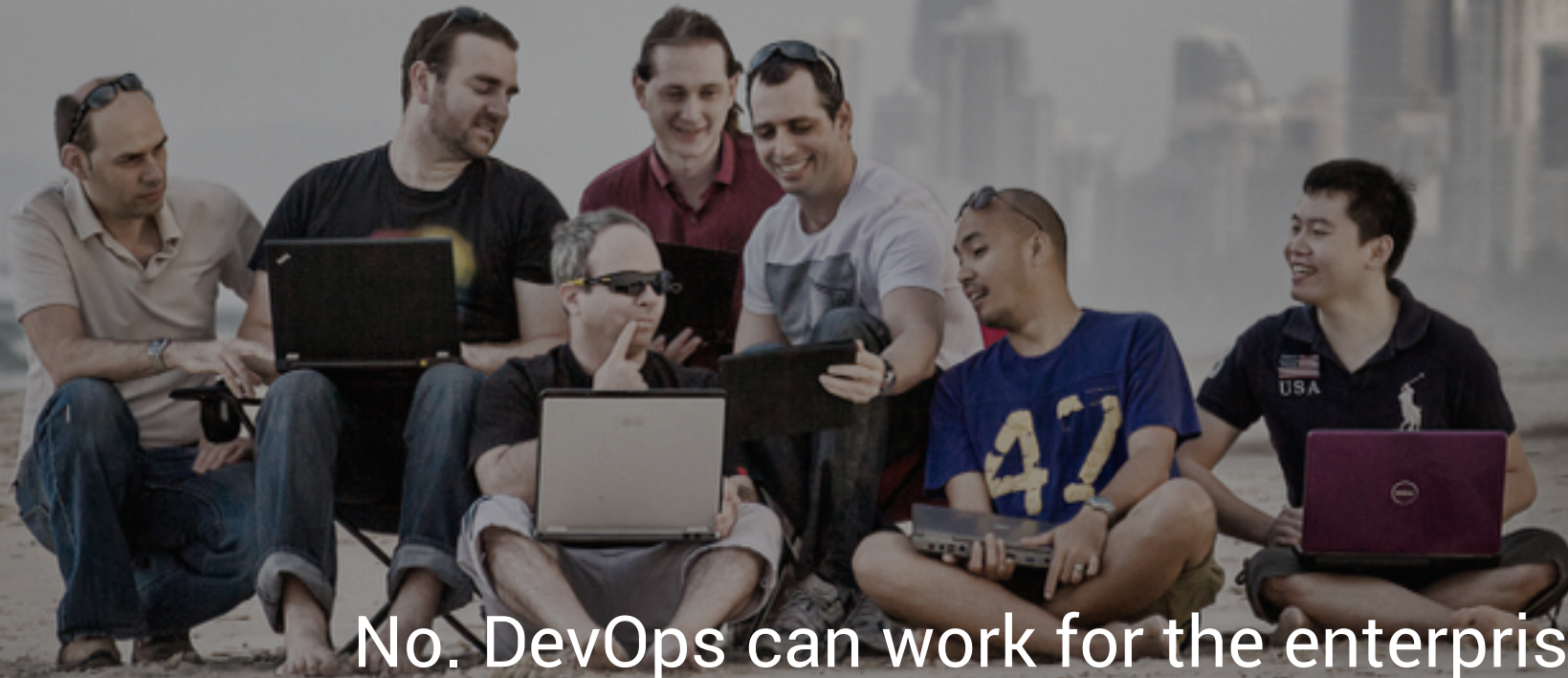
DevOps means developers managing production

No. Yes. It depends ;-)

**WORKED FINE IN DEV
OPS PROBLEM NOW**



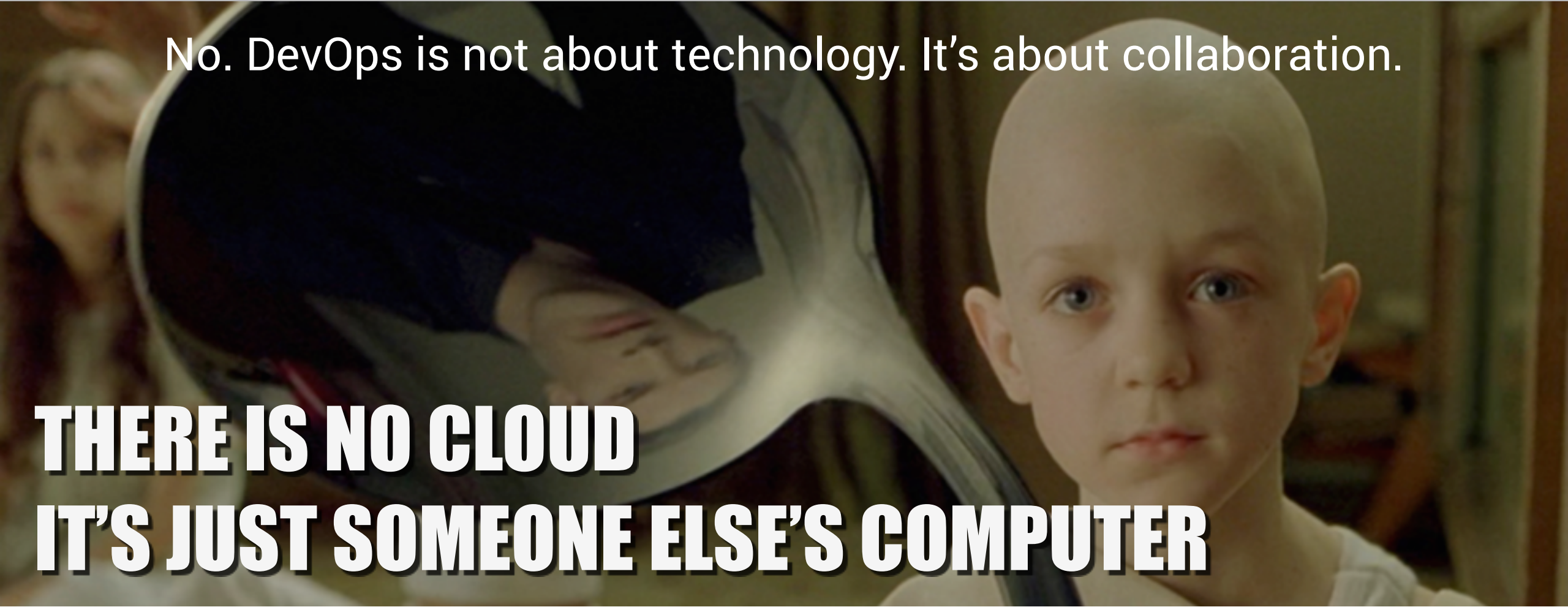
DevOps is only for hipsters, startups and unicorns



No. DevOps can work for the enterprise, too.

You need containers, microservices
and 'the cloud' to do DevOps

No. DevOps is not about technology. It's about collaboration.



**THERE IS NO CLOUD
IT'S JUST SOMEONE ELSE'S COMPUTER**

DevOps is about automation



No. Well, automation helps, but it's not the main goal of DevOps.

DevOps is about tools



No, you don't need Chef or Puppet to do DevOps.



Mark Heckler @MkHeck · Sep 8

Ahhhh...[@bjschrijver](#) just used one of my favorite quotes!

"A fool with a tool is still a fool."



[#JavaZone](#)



3



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Grady Booch ✓

@Grady_Booch



Following

@MkHeck @bjschrijver I pity the fool :-)

RETWEET

1

LIKES

3



11:24 AM - 8 Sep 2016



1



3



Reply to @Grady_Booch @MkHeck

No, you

evOps.

DevOps is a job title -
something you can be certified in



No. Noooo! Just no. Or actually: yes. You're all certified!

DevOps replaces Agile



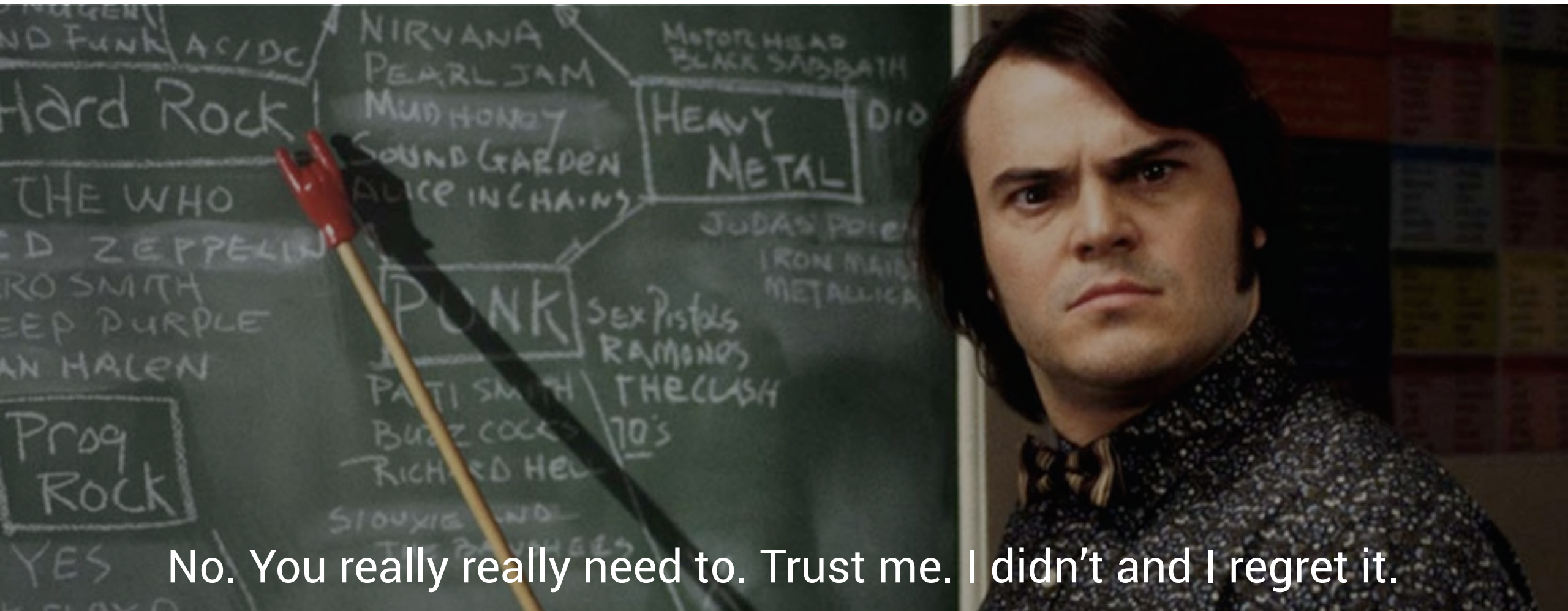
No. Agile is a way to develop software. DevOps has a broader goal.

DevOps doesn't work with waterfall, Prince or ITIL



No. That's like saying "collaboration doesn't work with ..."

You don't need to define what DevOps means to your organisation



No. You really really need to. Trust me. I didn't and I regret it.

Failure 13

You can do DevOps without management buy-in



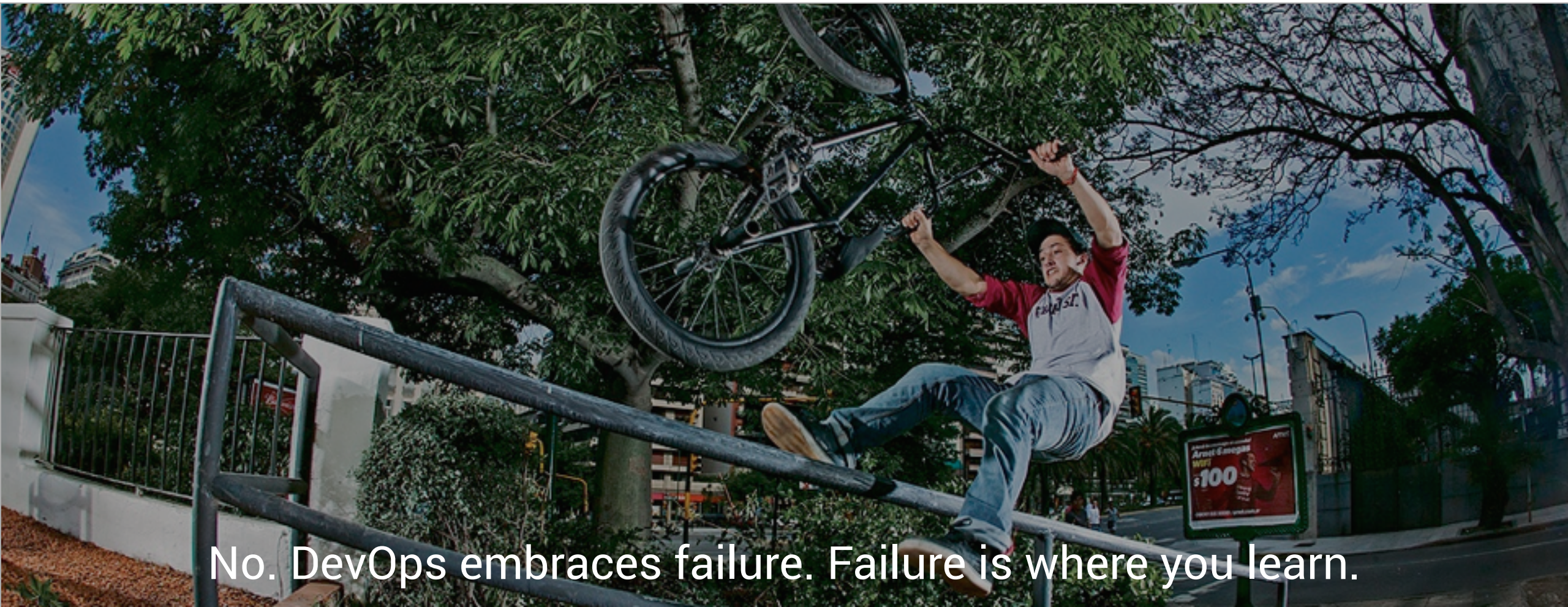
No. Changing an organisation requires C-level support.

You can enforce DevOps in an organisation

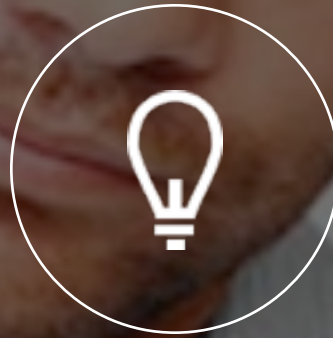


No. You can never enforce cultural change.

DevOps prevents failure



No. DevOps embraces failure. Failure is where you learn.



So what is DevOps really about?


A photograph of two young children, a boy and a girl, dressed in traditional Mexican folk costumes. The boy, on the left, has dark curly hair and is wearing a white shirt with a red bandana tied around his neck. The girl, on the right, has her hair in two braids adorned with blue and white flowers and is wearing a blue dress with a white lace collar and a colorful striped sash. They are both smiling and appear to be dancing or performing. The background is a blurred crowd of people.

DevOps is about culture

Source: <http://www.azmc.org/wp-content/uploads/2012/11/Arts-and-Culture-Large.jpg>

A man in a red and blue plaid shirt and dark pants is walking away from the camera on a sandy path. He is carrying a young child on his back. The path leads towards a beach and the ocean under a soft, hazy sky at sunset or sunrise. In the background, some buildings and a lighthouse are visible on the horizon.

DevOps is about freedom and responsibility



DevOps is about empathy



**THAT'S IT.
NOW GO KICK SOME ASS!**



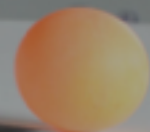
Questions?



@bjschrijver

Thanks for your time.

Got feedback? Tweet it!



All pictures belong
to their respective
authors



@bjschrijver